

1Q23 Financial Results

May 30th, 2023



Disclaimer



By reading or attending the presentation that follows, you agree to be bound by the following limitations:

This presentation has been prepared by INTRALOT S.A. and its subsidiaries (the "Company" or "We") solely for informational purposes and does not constitute, and should not be construed as, an offer to sell or issue securities or otherwise constitute an invitation or inducement to any person to purchase, underwrite, subscribe to or otherwise acquire securities in the Company. This presentation is intended to provide a general overview of the Company and its business and does not purport to deal with all aspects and details regarding the Company. For the purposes of this disclaimer, the presentation that follows shall mean and include the slides that follow, the oral presentation of the slides by the Company or any person on its behalf, any question-and-answer session that follows the oral presentation, hard copies of this document and any materials distributed in connection with the presentation. By attending the meeting at which the presentation is made, dialing into the teleconference during which the presentation is made or reading the presentation, you will be deemed to have agreed to all of the restrictions that apply with regard to the presentation and acknowledged that you understand the legal regulatory sanctions attached to the misuse, disclosure or improper circulation of the presentation. The Company has included non-IFRS financial measures in this presentation. These measurements may not be comparable to those of other companies. Reference to these non-IFRS financial measures should be considered in addition to IFRS financial measures but should not be considered a substitute for results that are presented in accordance with IFRS. The information contained in this presentation has not been subject to any independent audit or review. A significant portion of the information contained in this presentation, including all market data and trend information, is based on estimates or expectations of the Company, and there can be no assurance that these estimates or expectations are or will prove to be accurate. Our internal estimates have not been verified by an external expert, and we cannot guarantee that a third party using different methods to assemble, analyze or compute market information and data would obtain or generate the same results. We have not verified the accuracy of such information, data or predictions contained in this presentation that were taken or derived from industry publications, public documents of our competitors or other external sources. Further, our competitors may define our and their markets differently than we do. In addition, past performance of the Company is not indicative of future performance. The future performance of the Company will depend on numerous factors, which are subject to uncertainty, including factors which may be unknown on the date hereof. Each attendee or recipient acknowledges that neither it nor the Company intends that the Company act or be responsible as a fiduciary to such attendee or recipient, its management, stockholders, creditors or any other person. By accepting and providing this document, each attendee or recipient and the Company, respectively, expressly disclaims any fiduciary relationship and agrees that each attendee or recipient is responsible for making its own independent judgment with respect to the Company and any other matters regarding this document. Certain statements contained in this presentation that are not statements of historical fact, including, without limitation, any statements preceded by, followed by or including the words "targets," "believes," "expects," "aims," "intends," "may," "anticipates," "would," "could" or similar expressions or the negative thereof, constitute forward-looking statements, notwithstanding that such statements are not specifically identified. Examples of forward looking statements include, but are not limited to: (i) statements about future financial and operating results; (ii) statements of strategic objectives, business prospects, future financial condition, budgets, projected levels of production, projected costs and projected levels of revenues and profits of the Company or its management or boards of directors; (iii) statements of future economic performance; and (iv) statements of assumptions underlying such statements. Forward-looking statements are not guarantees of future performance and involve certain risks, uncertainties and assumptions which are difficult to predict and outside of the control of the Company. Therefore, actual outcomes and results may differ materially from what is expressed or forecasted in such forward-looking statements. We have based these assumptions on information currently available to us, if any one or more of these assumptions turn out to be incorrect, actual market results may differ from those predicted. While we do not know what impact any such differences may have on our business, if there are such differences, our future results of operations and financial condition, could be materially adversely affected. You should not place undue reliance on these forward-looking statements. Forward-looking statements speak only as of the date on which such statements are made. The Company expressly disclaims any obligation or undertaking to disseminate any updates or revisions to any forward-looking statement to reflect events or circumstances after the date on which such statement is made, or to reflect the occurrence of unanticipated events.

Note: Due to rounding, numbers presented throughout this and other documents may not add up precisely to the totals.

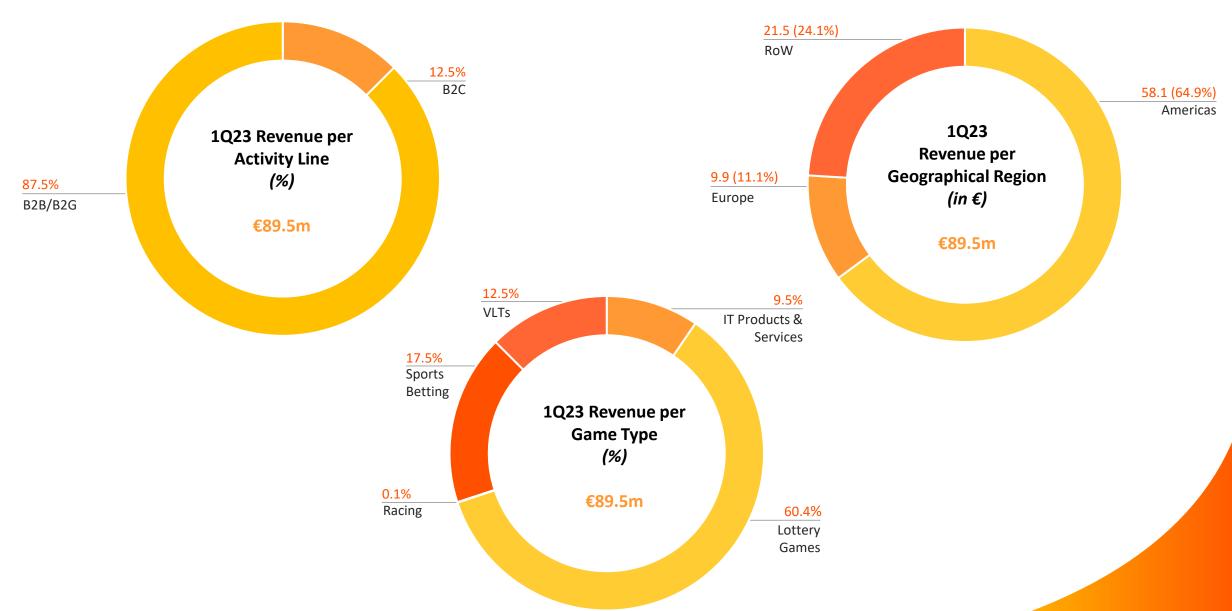
INTRALOT Chairman & CEO Sokratis P. Kokkalis, noted:



"We are extremely proud of first quarter robust organic Ebitda growth of 29% and a return to Net Earnings, along with healthy cash flows and significant reduction of Group Net Leverage Ratio down to 3.6x, providing additional momentum to Intralot's successful turnaround story as a result of our consistent efforts in the past few years. With healthy financials and new technical capabilities offered through next generation solutions for Lotttery digital transformation, in both the retail and online worlds, we look forward to timely addressing upcoming maturities, further improving our capital structure, and implementing an ambitious plan for strong and sustainable growth in the US and key markets around the world, creating value for all stakeholders."

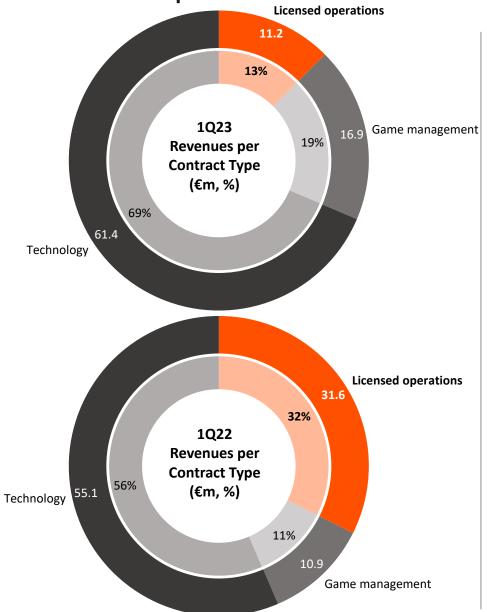
Revenue Overview

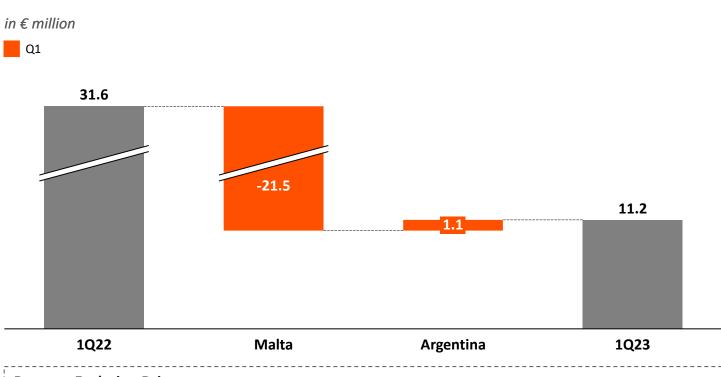




Licensed Operations - Revenue Evolution¹





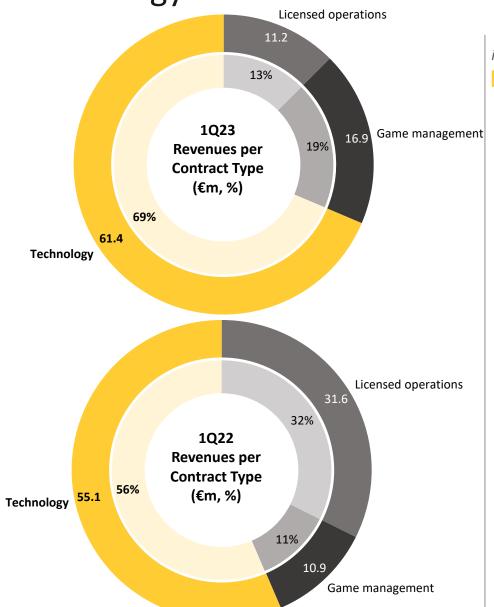


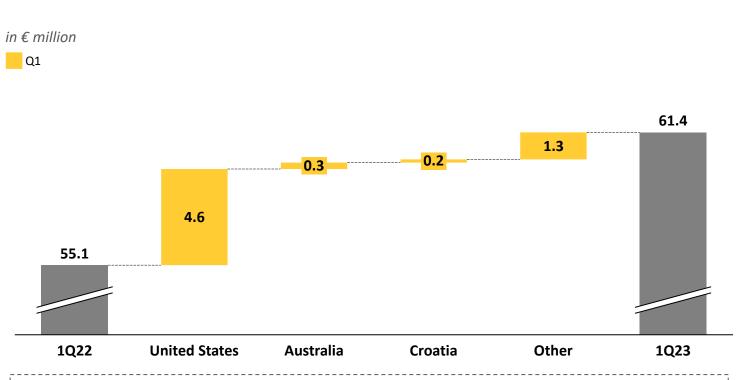
Revenue Evolution Drivers:

- Lower revenue in Malta (€-21.5m) due to the license expiration early July 2022.
- Higher revenue in **Argentina** (€+1.1m or +10.9% y-o-y), driven by local market growth. In local currency, current year results posted a +104.5% y-o-y increase.

Technology Contracts - Revenue Evolution¹





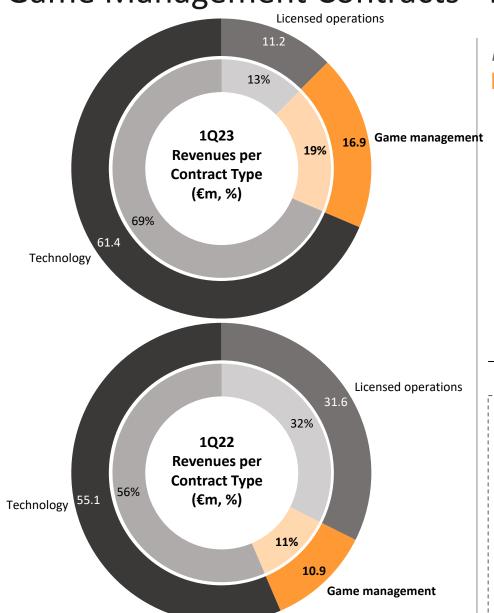


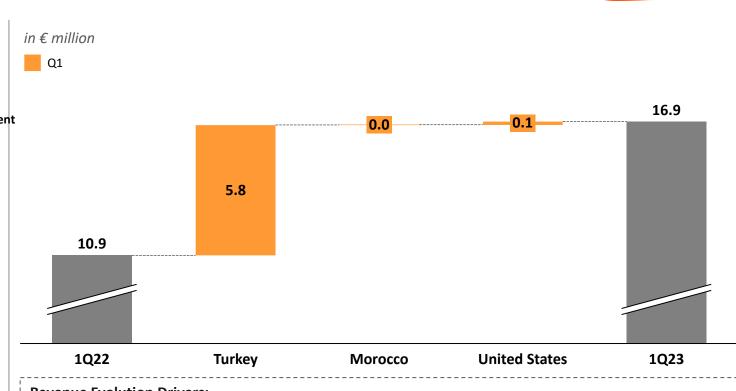
Revenue Evolution Drivers:

- **US** operations' increased revenue (€+4.6m or +13.1% y-o-y), mostly driven by the growth in Numerical and Instant games, further affected by the EUR depreciation (-4.3% versus a year ago in average terms).
- Higher revenue from **rest jurisdictions** (€+1.7m or +8.6%).

Game Management Contracts - Revenue Evolution¹







Revenue Evolution Drivers:

- Strong momentum of our **Turkish** operations (€+5.8m), driven by Bilyoner's improved performance, favored by the growth of the online market. In 1Q23, the local Sports Betting market expanded close to 2.2 times y-o-y. Performance in Euro terms was partially mitigated by the headwinds in Turkish lira (+28.1% Euro appreciation versus a year ago).
- Higher revenue from our **US** Sports Betting contracts in Montana and Washington, D.C. (€+0.1m).
- Steady performance in Morocco.

Consolidated Financial Statements for 1Q23



(in € million)	1Q23	1Q22	% Change	LTM
Revenue (Turnover)	89.5	97.7	-8.4%	384.6
Technology, Management & Rest Contracts	79.7	67.4	18.3%	321.9
Licensed Operations (Payout related)	9.8	30.3	-67.7%	62.7
Payout (%)¹	62.4%	58.9%	+ 3.5pps	59.2%
GGR	83.4	79.8	4.5%	347.5
Gross Profit	32.5	25.2	29.3%	135.1
Gross Profit Margin (%)	36.4%	25.8%	+ 10.6pps	35.1%
OPEX ²	(22.7)	(21.8)	3.9%	(100.6)
EBITDA ³	33.7	26.1	29.2%	130.5
EBITDA Margin (% Sales)	37.7%	26.7%	+ 11.0pps	33.9%
EBITDA Margin (% GGR)	40.5%	32.7%	+ 7.7pps	37.6%
Capital Structure Optimization expenses	-	(0.3)	-100.0%	(0.9)
D&A	(16.1)	(17.1)	-5.9%	(69.1)
EBT	10.9	(2.3)	-	43.0
EBT Margin (% Sales)	12.2%	-2.4%	+ 14.6pps	11.2%
NIATMI	3.1	(5.7)	-	20.7

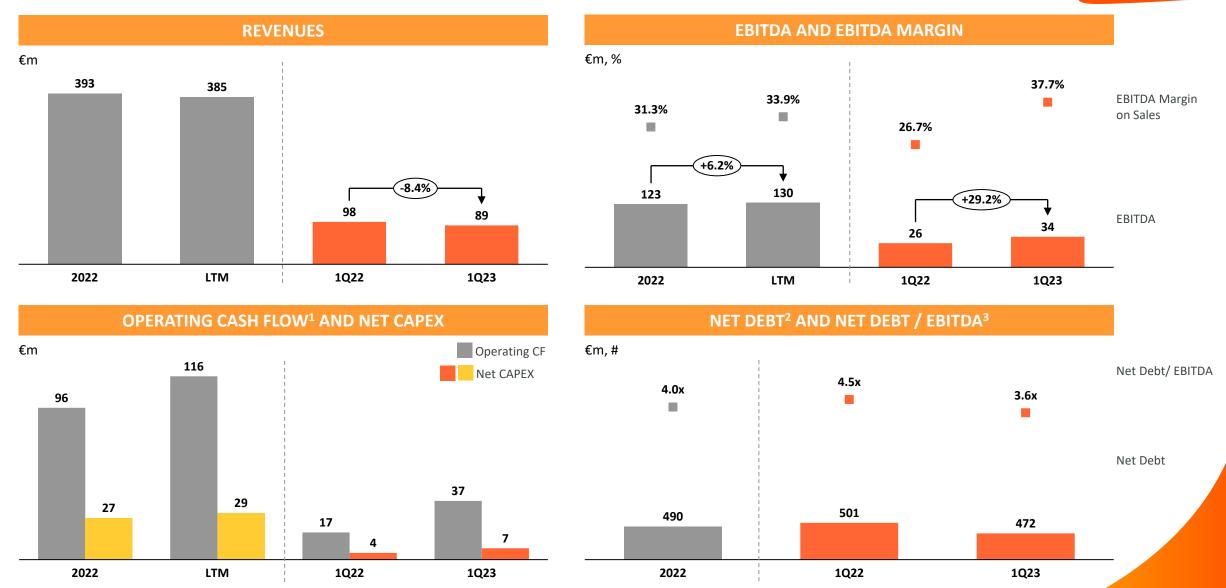
^{1.} Payout ratio calculation excludes the IFRS 15 impact for payments to customers.

^{2.} Operating Expenses analysis excludes expenditures related to capital structure optimization.

^{3.} The Group defines "EBITDA" as "Operating Profit/(Loss) before tax" adjusted for the figures "Profit/(loss) from equity method consolidations", "Profit / (loss) to net monetary position", "Exchange Differences", "Interest and related income", "Interest and similar expenses", "Income/(expenses) from participations and investments", "Write-off and impairment loss of assets", "Gain/(loss) from assets disposal", "Reorganization costs" and "Assets depreciation and amortization".

Overview Of Key Financial Metrics





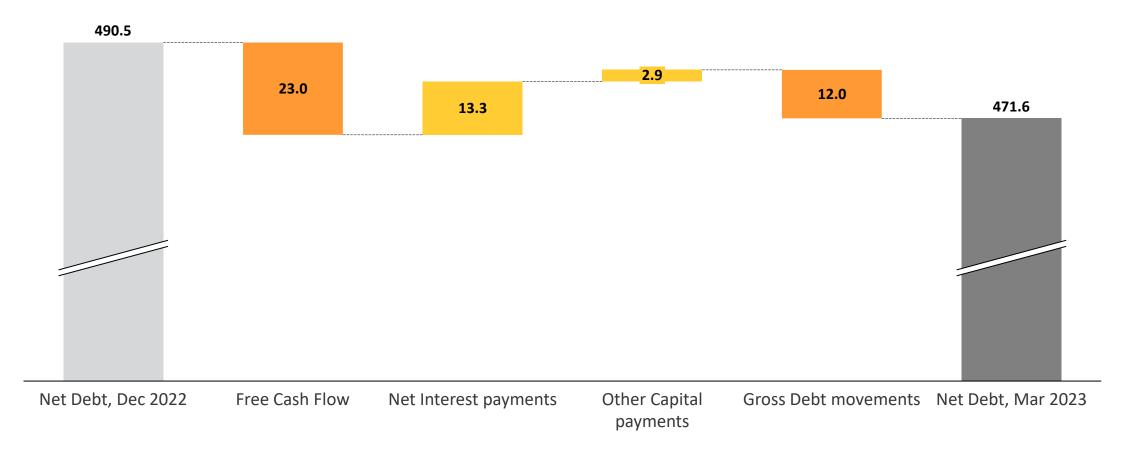
- 1. Operating Cash Flows presented exclude the impact of the capital structure optimization costs paid.
- 2. Net debt calculated as Long-term debt plus Short-term debt and current portion of long-term debt plus Financial Leases less Cash and cash equivalents.
- 3. Calculated as Net debt divided by LTM EBITDA. Net Debt and EBITDA levels as reported/published in the respective periods.

Net Debt Movement



Net Debt Movement, 1Q23

(in €m)



Key Revenue and EBITDA Contributors¹

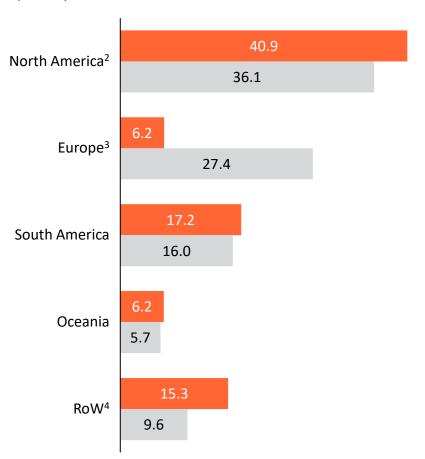


1Q23

1Q22

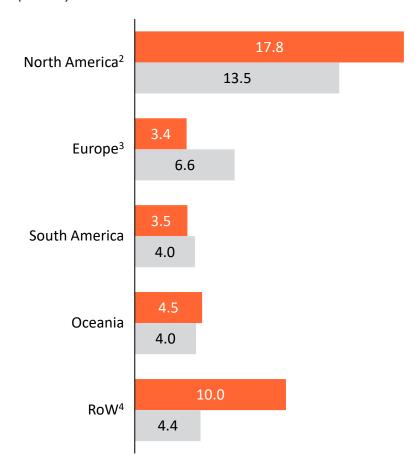


(in €m)





(in €m)



^{1.} Segment Revenue and EBITDA figures exclude non-operating and HQ supporting entities.

^{2.} North America includes our operations in the US and Canada.

^{3.} Europe includes our operations in Malta, the Netherlands, Germany, Croatia and Ireland.

^{4.} Rest of World includes our operations in Morocco and Turkey.



APPENDIX

SUMMARY OF FINANCIAL STATEMENTS

1Q23 – Group Income Statement



(in € million)	1Q23	1Q22	% Change	LTM
Revenue	89.5	97.7	-8.4%	384.6
Gross Profit	32.5	25.2	29.3%	135.1
Other Operating Income	7.8	5.7	37.0%	27.0
OPEX	(22.7)	(21.8)	3.9%	(100.6)
EBITDA	33.7	26.1	29.2%	130.5
Margin	37.7%	26.7%	+ 11.0pps	33.9%
Capital Structure Optimization expenses	-	(0.3)	-100.0%	(0.9)
D&A	(16.1)	(17.1)	-5.9%	(69.1)
EBIT	17.6	8.7	102.6%	60.5
Interest and related Expenses (Net)	(9.8)	(9.7)	1.2%	(36.8)
Exchange Differences	(0.7)	(0.5)	30.2%	(0.6)
Other	3.8	(0.8)	-	19.9
EBT	10.9	(2.3)	-	43.0
NIATMI	3.1	(5.7)	-	20.7
NIATMI Continuing	3.1	(5.7)	-	15.1
NIATMI Discontinued	-	-	-	5.6

1Q23 – Group Statement Of Financial Position



(in € million)	1Q23	FY22
Tangible Assets (incl. investment properties)	110.3	116.3
Intangible Assets	206.1	208.6
Other Non-current Assets	54.2	56.0
Inventories	23.9	23.9
Trade and Other Short-term Receivables	95.7	109.9
Cash and Cash Equivalents	109.2	102.4
Total Assets	599.4	617.1
Share Capital	111.4	111.4
Share Premium	62.1	62.1
Other Equity Elements	(278.3)	(281.4)
Reserves from profit / (loss) recognized directly in other comprehensive income and are related to assets held for sale	-	-
Non-controlling Interests	17.5	20.2
Total Shareholders Equity	(87.4)	(87.7)
Long-term Debt	562.8	570.4
Provisions / Other Long-Term Liabilities	30.7	28.8
Short-term Debt	17.9	22.5
Other Short-term Liabilities	75.3	83.2
Total Liabilities	686.7	704.8
Total Equity and Liabilities	599.4	617.1

1Q23 – Group Cash Flow



(in € million)	1Q23	1Q22
EBT from continuing operations	10.9	(2.3)
EBT from discontinued operations	-	-
Plus/less adjustments	24.3	27.4
Decrease/(increase) of inventories	(0.9)	(2.3)
Decrease/(increase) of receivable accounts	11.3	5.8
(Decrease)/increase of payable accounts	(6.9)	(10.5)
Income tax paid	(1.4)	(0.8)
Net Cash from Operating Activities	37.2	17.3
Net CAPEX	(7.2)	(4.3)
(Purchases) / Sales of subsidiaries & other investments	(0.5)	(0.3)
Interest received	1.0	0.7
Dividends received	1.0	-
Net Cash from Investing Activities	(5.7)	(3.9)
Proceeds from issues of shares and other equity securities	-	-
Treasury shares purchase	-	-
Cash inflows from loans	-	0.0
Repayment of loans	(2.9)	(0.4)
Repayment of leasing obligations	(1.5)	(0.8)
Interest and similar charges paid	(14.3)	(19.3)
Dividends paid	(4.5)	(2.0)
Reorganization costs paid	-	(0.1)
Net Cash from Financing Activities	(23.2)	(22.7)
Net increase / (decrease) in cash for the period	8.3	(9.3)
Exchange differences	(1.5)	-
Cash at the beginning of the period	102.4	107.3
Cash at the end of the period from total operations	109.2	98.0

F

