

Intralot

FY23 results

Focus on business development in FY24

Intralot enjoyed good underlying trends in performance in FY23 with encouraging trends in its main countries of focus and further progress on profitability. The much-improved balance sheet and extension of debt maturities mean management can focus on the significant business development opportunities available in FY24 and beyond. The share price looks attractive in the absence of potential new contract wins, which could be materially enhancing to the valuation.

Year end	GGR* (€m)	EBITDA** (€m)	PBT** (€m)	EPS** (€)	EV/EBITDA (x)	P/E (%)
12/22	343.9	122.9	16.3	(0.01)	8.4	N/A
12/23	348.6	129.5	26.1	0.01	7.9	N/A
12/24e	354.0	138.1	47.7	0.02	7.4	58.5
12/25e	378.9	151.5	70.2	0.04	6.8	29.3

Note: *GGR, gross gaming revenue. **EBITDA, PBT and EPS are normalised, excluding amortisation of acquired intangibles, exceptional items and share-based payments.

Good underlying growth, negative forex

Intralot achieved good underlying growth in FY23; revenue increased by 4.3% with good to very strong growth across its main geographies. On a reported basis, revenue growth was negatively affected by currency translation due to the general strength of the euro and the end of a contract in the prior year (c €43m or 11% of FY22 revenue). With respect to the former, the significant devaluation of the Argentine peso (over 50% versus the euro) in December 2023 was particularly unhelpful. Free cash flow generation improved, growing by c 19% y-o-y, a greater rate than revenue growth (c 1%) and EBITDA growth (c 5%); along with other changes in financing, this helped to further improve the net debt position (including leases) to 3.2x EBITDA from 4.0x at the end of FY22. Post year-end debt raises and repayments means that all FY24 debt maturities have been repaid early.

Underlying estimates unchanged

Management indicated that FY24 will be busy and it can focus on business development given the improved financial position. A number of contracts will be decided (North Dakota and Wisconsin), as well as in Australia and Brazil, and a 'request for proposal' (New Mexico) will be issued. We have made no changes to our underlying estimates for FY24 and FY25 but have updated for the lower FY23 base as well as changes in exchange rates since our last update. The net effect is 3% downgrades to revenue and EBITDA, due to the devaluation of the Argentine peso, but more favourable financing charges lift our PBT forecasts.

Valuation: Base DCF valuation of €1.60 per share

There is attractive upside to our DCF-based valuation, which is relatively unchanged at €1.60 per share (€1.62 per share previously). We highlighted the sensitivity of the share price to potential new contracts wins in our recent [initiation](#).

Travel and leisure

24 April 2024

Price €1.17

Market cap €707m

Net debt (€m) at 31 December 2023 317.4
(excluding IFRS 16 liabilities of €15.8m)

Shares in issue 604.1m

Free float 45.5%

Code INLOT

Primary exchange ASE

Secondary exchange N/A

Share price performance



%	1m	3m	12m
Abs	0.7	0.2	89.9
Rel (local)	(0.9)	(6.4)	45.8
52-week high/low	€1.25		€0.57

Business description

Intralot Integrated Lottery Systems and Services is a leading global supplier of integrated systems and services for the worldwide gaming, lottery, sports betting and digital gaming industries.

Next events

Q124 results	May 2024
H124 results	August 2024

Analysts

Russell Pointon	+44 (0)20 3077 5700
Milo Bussell	+44 (0)20 3077 5700

consumer@edisongroup.com

[Edison profile page](#)

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FY23: Margin expansion fuels better cash generation

Income statement

Intralot's FY23 revenue (before winners' payout) declined by c 7% y-o-y to c €364m, and gross gaming revenue (GGR; revenue after winners' payout) increased by c 1% to c €349m.

Management's ongoing focus on controlling costs and a change in business mix towards higher-margin businesses (ie from Licensed Operations (LO) to Technology & Support Services (TSS) and Management Contracts) continued to deliver a better performance at the EBITDA line, which increased by 5% to c €129m. On an underlying basis, revenue increased by 4.3% in the year; the reported decline in revenue included the ending of a Maltese contract from Q322, equivalent to 11% of FY22's revenue.

Exhibit 1: Summary income statement

€m	FY22	Q123	Q223	Q323	Q423	FY23	FY23e	FY23 versus FY23e
Revenue	392.8	89.5	85.8	104.8	84.0	364.0	383.1	(5.0%)
Growth y-o-y	(5.1%)	(8.4%)	(20.0%)	8.1%	(7.7%)	(7.3%)	(2.5%)	
- Technology & Support Services	252.9	61.4	62.1	71.6	68.2	263.3	272.4	(3.4%)
Growth y-o-y		11.4%	(1.2%)	8.0%	(0.8%)	4.1%	7.7%	
- Management Contracts	50.5	16.9	12.9	22.1	20.5	72.4	68.7	5.4%
Growth y-o-y		54.2%	19.2%	63.1%	34.7%	43.2%	35.9%	
- Licensed Operations	89.3	11.2	10.8	11.0	(4.7)	28.4	42.0	(32.4%)
Growth y-o-y		(64.5%)	(67.8%)	(35.3%)	(165.4%)	(68.2%)	(53.0%)	
GGR	343.9	83.4	80.2	98.6	86.4	348.6	357.9	(2.6%)
Growth y-o-y		4.5%	(9.6%)	11.9%	98.9%	1.4%	4.1%	
EBITDA	122.9	33.7	29.1	38.2	28.5	129.5	133.1	(2.8%)
Growth y-o-y	11.3%	29.2%	0.4%	15.9%	81.7%	5.4%	10.4%	
Margin on revenue	31.3%	37.7%	33.9%	36.5%	33.9%	35.6%	34.8%	2.3%
Margin on GGR	35.7%	40.5%	36.3%	38.7%	32.9%	37.1%	37.2%	(0.2%)
- Technology & Support Services*	94.4					102.3		
- Management Contracts*	19.2					25.0		
- Licensed Operations*	9.2					2.2		
Operating income	51.6	17.6	13.3	21.5	9.1	61.6	68.3	(9.8%)
Margin on revenue	13.1%	19.7%	15.5%	20.5%	10.8%	16.9%	17.8%	(5.1%)
Margin on GGR	15.0%	21.1%	16.6%	21.8%	10.5%	17.7%	19.1%	(7.4%)

Source: Intralot accounts, Edison Investment Research. Note: *Edison estimated breakdown from Intralot's quoted percentages.

Intralot's reported GGR and EBITDA for FY23 were c 3% below our prior estimates. In absolute terms, the main cause for the underperformance was the decline in revenue from Intralot's activities in Argentina, which affects both LO and TSS, as a result of the devaluation of the Argentine peso versus the euro. The Argentine peso was devalued in the middle of December 2023 by over 50%, so that by the year end, the stated exchange rate was c ARS894/€ versus c ARS370/€ at the end of Q323 and c ARS190/€ at the end of December 2022. The timing of the devaluation (ie very late in the financial year) meant that management was unable to make any significant corrective action or for it to benefit from the post-devaluation inflation that typically compensates for the devaluation. In absolute terms, Intralot's FY23 Argentine revenue declined year-on-year by c €25m to c €39m, GGR by c €17m to c €39m and EBITDA by c €8m to €7m. The extent of the currency depreciation is highlighted by the anomaly of implied 'negative revenue' for LO in Q423, derived by comparing FY23's results with the quarterly figures reported through the year. Intralot converts Argentine revenue to euros using period end exchange rates, in accordance with IAS 21 The Effects of Changes in Foreign Exchange Rates, for hyperinflationary economies. On an underlying basis, the picture was much healthier for the year as Intralot's Argentine operations grew by c 195% y-o-y.

The lower revenue from LO was compounded by a higher winners' payout ratio, 63.1% versus 58.7% in FY22, which only affects Intralot's Argentine LO revenue.

TSS's c 4% y-o-y revenue growth to c €263m was boosted by a strong performance in Croatia, which benefited from market growth, contributing to a very strong increase in profitability (see Exhibit 2), as well as a new lottery contract in Taiwan. In March 2024, Intralot announced it had signed a new seven-year contract with options for two extensions of five years each with Magnum Corporation, a leading Malaysia gaming company. Intralot first began working with Magnum Corporation in 2006 and the current contract was due to end in December 2024.

Management Contract (MC) revenue grew strongly, by c 43% y-o-y to €72.4m, mainly due to Intralot's operations in Turkey. The Turkish sports betting market almost doubled in size during FY23, but reported euro revenues were negatively affected by the ongoing depreciation of the Turkish lira versus the euro: TRY32.65/€ at end FY23 versus TRY19.96/€ at end FY22. As Turkey is also a hyperinflationary economy, Intralot translates its revenue at period-end exchange rates, as it does for Argentina, instead of average rates.

The c 68% y-o-y reduction in LO's revenue to c €28m was due to the decline in Argentine revenues and the end of a Maltese contract in Q322, which contributed c € 44m revenue in FY22.

The absolute level of FY23's EBITDA was c 3% below our expectations, due to the foreign exchange issues, but the margin (relative to GGR) of 37.1% was broadly in line with our prior estimate. Intralot's profitability bore the costs of closing down the contract in Morocco.

Exhibit 2 shows the reported numbers for Intralot's most important geographies, in descending order of EBITDA contribution in FY23. We shift attention away from revenue to GGR and note that winners' payout only affects Intralot's LO revenue. In aggregate, the five countries/regions represented GGR of c €349m (c 80% of group total) and EBITDA of c €129m (c 98% of group total). Their importance to the group has increased versus FY22 when they represented c 73% of GGR and 95% of EBITDA, despite the lower contribution from Argentina.

On an underlying basis, North America's GGR increased by c 3% y-o-y but euro strength versus the US dollar, notably of c 5% in Q4, restricted FY23's revenue growth to 0.5%. The differential year-on-year growth rates (H123 c 7%, H223 -5%) reflect the comparatives from the prior year when the industry enjoyed a high number of multi-state large jackpots in H222 and the start of FY23, as well as the changes in exchange rates. Post the period end, Intralot announced a subcontracting agreement with FanDuel, a leading US sports betting provider, recognising the highly competitive nature of the market.

We have commented on Turkey's strong revenue growth in the year above, but draw attention to the lower EBITDA margin in H223 as the company invested in gaining new customers.

Intralot's activities reported good underlying revenue growth, with Australia up by 5% and New Zealand by 13%, but local currency weakness versus the euro from Q223 onwards dampened reported year-on-year growth rates.

Exhibit 2: Intralot's main geographies

€m	H122	H222	FY22	H123	H223	FY23
North America						
GGR	75.3	88.1	163.4	80.9	83.3	164.2
Growth y-o-y	(7.4%)	21.0%	6.0%	7.4%	(5.4%)	0.5%
EBITDA	29.8	44.1	73.9	34.2	35.5	69.7
Margin	39.6%	50.1%	45.2%	42.3%	42.6%	42.4%
Turkey						
GGR	12.0	17.6	29.6	19.8	31.0	50.8
Growth y-o-y	(17.8%)	33.3%	6.5%	65.0%	76.1%	71.6%
EBITDA	4.7	9.3	14.0	10.5	10.1	20.6
Margin	39.2%	52.8%	47.3%	53.0%	32.6%	40.6%
Oceania						
GGR	12.1	13.0	25.1	12.3	12.6	24.9
Growth y-o-y	22.2%	44.4%	32.8%	1.7%	(3.1%)	(0.8%)
EBITDA	8.6	9.5	18.1	8.9	9.0	17.9
Margin	71.1%	73.1%	72.1%	72.4%	71.4%	71.9%
Croatia						
GGR	3.6	7.7	11.3	4.2	11.1	15.3
Growth y-o-y	N/A	N/A	N/A	16.7%	44.2%	35.4%
EBITDA	1.6	5.4	7	2.1	8.8	10.9
Margin	44.4%	70.1%	61.9%	50.0%	79.3%	71.2%
Argentina						
GGR	20.1	20.2	40.3	18.7	4.9	23.6
Growth y-o-y	45.2%	0.0%	18.0%	(3.5%)	(73.3%)	(39.0%)
EBITDA	7.5	7.4	14.9	6.0	1.4	7.4
Margin	37.3%	36.6%	37.0%	32.1%	28.6%	31.4%

Source: Intralot accounts

Cash flow and balance sheet: Cash generation leads to degearing

Intralot saw a strong improvement in free cash flow generation (before interest payments and after the principal payments of leases) on an absolute basis, growing by 18% y-o-y from c €62m in FY22 to c €73m in FY23, relative to GGR, which increased by c 1%. The drivers of the improved free cash flow generation were the higher profitability and lower working capital investment, which were partially offset by a modest increase in capital investment (from €26.6m to €29.7m). The lower working capital investment appears to be mainly due to the phasing of payments and receipts.

The company raised equity (net proceeds of c €130m) in November 2023 and redeemed the senior notes that were due in FY24 at a net cash cost of c €142m. Therefore, by the end of the year, its gross cash position had improved to c €112m (FY22 c €102m) as had gross debt excluding leases to c €429m (FY22 c €577m). This took the net debt position to c €317m (FY22: c €474m) before leases. In addition, the company has relatively minor lease liabilities of c €16m, giving a total net debt to EBITDA of 2.6x, a significant improvement from 4.0x at the end of FY22 and the peak of 9.8x at the end of FY20.

In December 2023 Intralot announced a binding agreement for a syndicated bond loan of up to €100m with a consortium of five Greek banks, whereby two of them will act as lead arrangers under the main condition of a successful issuance of a five-year retail bond of at least €130m to be listed on the Athens Stock Exchange. The public bond offer was completed in February 2024 with an interest rate of 6% and the syndicated bond loan was completed at the end of March 2024. The proceeds will fully repay (€130m in March 2024 and €100m in April 2024) the September 2024 5.25% debt maturities that were outstanding at the end of FY23.

In addition to these debt movements, in March 2024 the US subsidiary announced that its credit agreement has been extended by a year so that the maturity date is towards the end of July 2026.

New estimates: No underlying change

We have made no changes to our underlying growth estimates for FY24 and FY25, but have updated for the changed FY23 base as well as for movements in foreign exchange rates versus the euro. Our estimates for GGR and EBITDA for FY24 and FY25 are reduced by c 3%, but estimates for PBT increased to reflect a more favourable net interest charge.

Exhibit 3: Summary of estimate changes

€m	FY23 (reported)	FY24e new	FY25e new	FY23e old	FY24e old	FY25e old	FY24 change	FY25 change
GGR	348.6	354.0	378.9	357.9	366.4	389.0	(3%)	(3%)
Growth y-o-y	1.4%	1.6%	7.0%	4.1%	2.4%	6.2%		
EBITDA	129.5	138.1	151.5	133.1	142.9	155.6	(3%)	(3%)
Margin	37.1%	39.0%	40.0%	37.2%	39.0%	40.0%		
Normalised profit before tax	26.1	47.7	70.2	29.3	45.1	61.5	6%	14%

Source: Intralot accounts, Edison Investment Research

Valuation

DCF-based valuation points to attractive upside

Rolling forward our DCF for FY23's results and the changes to our estimates means our DCF-based valuation is relatively unchanged at €1.60 per share (€1.62 previously). The underlying assumptions for the DCF valuation remain as highlighted in [our initiation note](#). The report also shows the potential further upside to the share price if the company wins new contracts. The sensitivity of our 'base' DCF valuation to changes in the WACC and terminal growth are shown below:

Exhibit 4: DCF sensitivity (€ per share)

		WACC				
		7.5%	8.0%	8.5%	9.0%	9.5%
Terminal growth rate	0%	1.56	1.41	1.29	1.17	1.07
	1%	1.76	1.58	1.42	1.29	1.17
	2%	2.02	1.80	1.60	1.44	1.30
	3%	2.41	2.10	1.85	1.64	1.47
	4%	3.02	2.56	2.21	1.93	1.69

Source: Edison Investment Research

Peer valuations

Intralot's prospective EV/EBITDA multiples for FY24 and FY25 of 7.4x and 6.8x are in line with the average multiples for its gaming technology peers. However, there is a wide range of multiples for the companies, which all enjoy attractive EBITDA margins. Adjusting for the more extreme valuations, the median multiples for its peers are lower at 5.7x and 5.1x for the same years.

Exhibit 5: Peer valuations

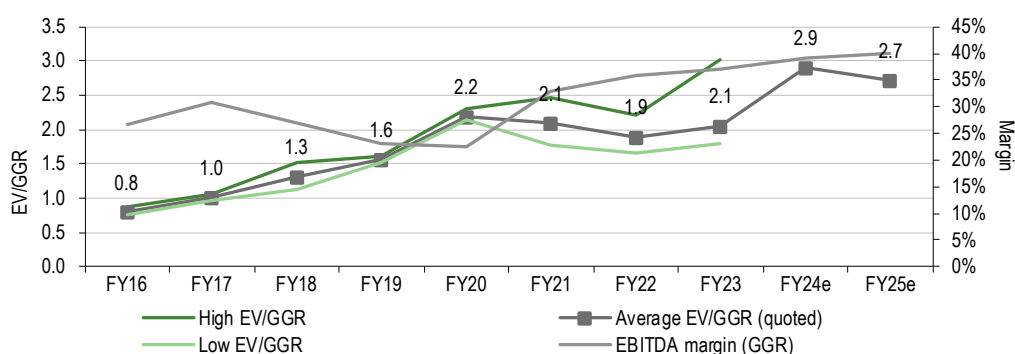
	Share price	Currency	Market value (local m)	Market value (€m)	EV (local m)	Revenue growth (%)		EBITDA growth (%)		EBITDA margin (%)		EV/sales (x)		EV/EBITDA (x)	
						2024e	2025e	2024e	2025e	2024e	2025e	2024e	2025e	2024e	2025e
International Game Technology	20.43	US\$	4,096	3,844	9,728	1	3	10	9	39.4	41.5	2.2	2.2	5.7	5.2
Aristocrat Leisure	41.29	A\$	26,231	15,878	25,753	6	5	6	8	34.0	34.8	3.8	3.6	11.2	10.4
Evolution AB	1,333.5	SEK	288,568	24,883	23,977	17	16	17	17	70.3	70.8	11.4	9.8	16.2	13.8
Gaming Innovation Group	34.1	NOK	4,399	376	439	82	14	22	19	44.2	46.2	2.7	2.4	6.1	5.1
Inspired Entertainment Inc	8.91	US\$	237	222	514	(8)	3	17	6	35.1	36.2	1.7	1.7	4.9	4.7
Kambi	89.2	SEK	2,784	240	202	1	3	(7)	1	31.2	30.5	1.2	1.1	3.7	3.7
Light & Wonder	90.37	US\$	8,118	7,620	11,567	8	9	22	12	38.8	40.0	3.7	3.4	9.5	8.5
Play AGS	8.59	US\$	337	316	840	4	4	22	5	45.2	45.6	2.3	2.2	5.0	4.8
Playtech	457	£	1,413	1,638	1,855	4	4	6	7	25.6	26.3	1.0	1.0	4.1	3.8
Average – gaming technology						13	7	13	9	40.4	41.3	3.3	3.0	7.4	6.7
Median – gaming technology						4	4	17	8	38.8	40.0	2.3	2.2	5.7	5.1
La Francaise des Jeux	35.18	€	6,719	6,719	6,386	9	9	8	6	24.5	23.8	2.2	2.1	9.1	8.6
Lottomatica Group	10.5	€	2,642	2,642	3,951	15	10	11	16	35.4	37.2	2.1	1.9	6.0	5.1
OPAP	16.65	€	6,162	6,162	6,390	4	4	6	3	35.2	35.0	2.9	2.8	8.3	8.1
Zeal Networks	35.2	€	788	788	734	14	21	19	31	29.5	31.9	5.5	4.6	18.8	14.4
Average – lottery operators						11	11	11	14	31.1	32.0	3.2	2.8	10.6	9.1
Median – lottery operators						12	10	9	11	32.4	33.4	2.6	2.4	8.7	8.3
Intralot	1.17	€	707	707	1,027	2	7	7	10	39.0	40.0	2.9	2.7	7.4	6.8

Source: LSEG, Edison Investment Research. Note: Priced 23 April 2024. Annualised to Intralot's December year-end.

Premium to own historical multiples justified

In the charts below, we show Intralot's historical high, average (figures quoted on the charts) and low EV/GGR and EV/EBITDA multiples, along with its prospective multiples for FY24 and FY25. In each chart we also show how the EBITDA margin has progressed.

In the first chart EV/GGR only goes back to FY16 as the company did not disclose winners' payout before that. We estimate that Intralot's EBITDA margin will increase towards 40% in FY24 and FY25 versus its historical margins, which were as low as c 23% in FY19 and FY20. Therefore, we would argue the company now deserves higher prospective EV/GGR and EV/EBITDA multiples given the change in business mix towards more profitable and predictable revenue streams, that is, away from more variable LO to more TSS and MC revenues and higher cash conversion.

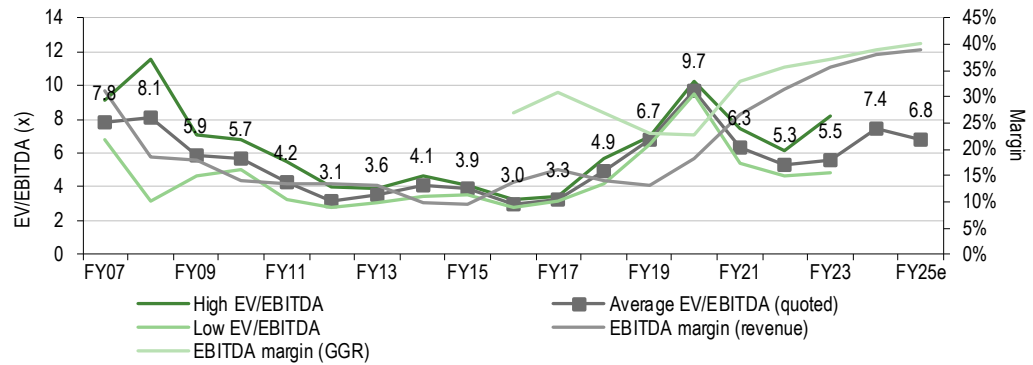
Exhibit 6: EV/GGR multiple versus EBITDA margin


Source: Intralot, Edison Investment Research, LSEG. Note: Priced 23 April 2024.

Fuller disclosure means we can look at Intralot's EV/EBITDA multiple over a much longer term. The prospective multiples for FY24 and FY25 of 7.4x and 6.8x are at justifiable premium to the historical average since FY07 of 5.1x, excluding FY20 when the valuation was heavily skewed by the

outbreak of COVID-19. While we mostly ignore reported revenue for Intralot as it is gross of winners' payout, our forecast EBITDA margin on revenue, not GGR, for FY24 of c 39% is significantly higher than the low- to mid-teens margins reported since FY08. Free cash generation relative to GGR is higher, which is supportive of a higher valuation than historically.

Exhibit 7: EV/EBITDA multiple versus EBITDA margin



Source: Intralot, Edison Investment Research, LSEG. Note: Priced 23 April 2024.

Exhibit 8: Financial summary

	€m	2019	2020	2021	2022	2023	2024e	2025e
Year end 31 December		IFRS	IFRS	IFRS	IFRS	IFRS	IFRS	IFRS
INCOME STATEMENT								
Revenue		409.2	292.9	335.3	343.9	348.6	354.0	378.9
Costs		(314.6)	(226.7)	(224.9)	(221.1)	(219.1)	(215.9)	(227.3)
EBITDA		94.5	66.2	110.4	122.9	129.5	138.1	151.5
Operating profit (before amort. and excepts.)		11.9	(2.3)	39.4	52.8	61.6	76.2	91.2
Amortisation of acquired intangibles		0.0	0.0	0.0	0.0	0.0	0.0	0.0
Exceptionals		(6.8)	(6.8)	(17.2)	(1.2)	0.0	0.0	0.0
Share-based payments		0.0	0.0	0.0	0.0	0.0	0.0	0.0
Reported operating profit		5.1	(9.1)	22.2	51.6	61.6	76.2	91.2
Net Interest		(48.0)	(48.4)	(13.6)	(36.7)	(35.7)	(28.5)	(21.0)
JVS and associates		(17.5)	(1.5)	0.2	0.3	0.2	0.0	0.0
Exceptionals		(10.2)	(35.1)	28.2	14.6	7.4	0.0	0.0
Profit Before Tax (norm)		(53.6)	(52.2)	26.0	16.3	26.1	47.7	70.2
Profit Before Tax (reported)		(70.6)	(94.1)	37.1	29.8	33.6	47.7	70.2
Reported tax		(19.2)	(7.2)	(4.4)	(10.8)	(19.7)	(21.2)	(27.7)
Profit After Tax (norm)		(68.2)	(56.2)	23.0	10.4	10.8	26.5	42.5
Profit After Tax (reported)		(89.8)	(101.3)	32.7	19.0	13.8	26.5	42.5
Minority interests		(22.1)	(3.1)	(6.0)	(12.6)	(8.0)	(15.3)	(17.9)
Discontinued operations		7.7	(1.8)	(9.2)	5.6	0.0	0.0	0.0
Net income (normalised)		(90.3)	(59.4)	16.9	(2.2)	2.8	11.2	24.6
Net income (reported)		(104.2)	(106.3)	17.5	11.9	5.8	11.2	24.6
Average Number of Shares Outstanding (m)		147.8	147.8	148.3	249.5	416.0	604.1	604.1
EPS - normalised (c)		(61.10)	(40.19)	11.42	(0.89)	0.67	1.85	4.07
EPS - normalised fully diluted (c)		(61.10)	(40.19)	11.42	(0.89)	0.67	1.85	4.07
EPS - basic reported (€)		(0.71)	(0.72)	0.12	0.05	0.01	0.02	0.04
Dividend (€)		0.00	0.00	0.00	0.00	0.00	0.00	0.00
BALANCE SHEET								
Fixed Assets		459.0	371.7	376.5	381.0	332.5	319.6	313.3
Intangible Assets		242.9	202.0	204.3	208.6	182.3	170.2	159.1
Tangible Assets		168.7	134.3	123.2	113.8	91.6	90.8	95.6
Investments & other		47.4	35.4	49.0	58.6	58.6	58.6	58.6
Current Assets		338.5	277.1	231.1	236.1	256.2	271.7	287.7
Stocks		35.6	25.7	18.7	23.9	24.4	24.7	26.5
Debtors		131.7	151.4	105.0	109.8	119.9	121.8	130.3
Cash & cash equivalents		171.1	100.0	107.3	102.4	111.9	125.2	130.9
Other		0.0	0.0	0.0	0.0	0.0	0.0	0.0
Current Liabilities		(135.7)	(370.4)	(115.9)	(105.7)	(320.7)	(319.8)	(323.0)
Creditors		(91.8)	(89.5)	(89.2)	(78.3)	(61.5)	(60.6)	(63.8)
Tax and social security		(3.1)	(3.4)	(5.6)	(0.8)	(3.9)	(3.9)	(3.9)
Short term borrowings and leases		(37.9)	(274.9)	(16.5)	(22.5)	(251.9)	(251.9)	(251.9)
Other		(2.9)	(2.6)	(4.6)	(4.2)	(3.4)	(3.4)	(3.4)
Long Term Liabilities		(754.9)	(497.6)	(607.1)	(599.1)	(225.9)	(218.3)	(200.2)
Long term borrowings and leases		(727.4)	(476.2)	(588.0)	(570.4)	(193.2)	(175.0)	(148.6)
Other long term liabilities		(27.6)	(21.5)	(19.2)	(28.8)	(32.7)	(43.3)	(51.6)
Net Assets		(93.2)	(219.1)	(115.5)	(87.7)	42.1	53.3	77.8
Minority interests		0.2	3.7	8.0	20.2	17.8	17.8	17.8
Shareholders' equity		(93.0)	(215.4)	(107.5)	(67.5)	59.9	71.1	95.7
CASH FLOW								
Operating Cash Flow		19.8	(27.1)	100.4	105.4	101.5	109.6	130.5
Working capital		(12.1)	(8.1)	(12.3)	(16.7)	(11.2)	(3.1)	(7.1)
Exceptional & other		67.9	87.4	15.6	19.8	29.5	28.5	21.0
Tax		(14.3)	(14.5)	3.8	(12.2)	(7.2)	(10.6)	(19.4)
Net operating cash flow		61.3	37.7	107.6	96.3	112.5	124.3	125.0
Capex		(55.0)	(35.9)	(22.9)	(26.5)	(29.7)	(45.0)	(50.0)
Acquisitions/disposals		98.4	(3.5)	10.3	(125.1)	(2.2)	0.0	0.0
Net interest		(44.0)	(43.8)	(54.4)	(38.5)	(35.1)	(26.5)	(19.0)
Equity financing		(10.6)	0.0	0.1	128.9	130.1	0.0	0.0
Dividends		(41.7)	(8.5)	(6.5)	(3.7)	(4.5)	(15.3)	(17.9)
Other		(1.7)	(11.9)	(23.1)	(32.6)	(148.5)	(24.2)	(32.4)
Net Cash Flow		6.8	(65.8)	11.1	(1.3)	22.5	13.2	5.7
Opening net debt/(cash) including leases		615.3	594.1	651.1	497.2	490.5	333.2	301.7
FX		1.9	(5.3)	(3.8)	(3.7)	(12.9)	0.0	0.0
Other non-cash movements		(29.8)	128.1	(161.3)	(1.8)	(166.8)	(44.7)	(37.8)
Closing net debt/(cash)		594.1	651.1	497.2	490.5	333.2	301.7	269.6

Source: Intralot accounts, Edison Investment Research

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