

INTRALOT Group

MANAGEMENT'S DISCUSSION & ANALYSIS

**of our financial condition and results of operations
for the period 1/1-30/06/2019**

intralot



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Overview

We are a global leader in the supply of integrated gaming systems and services. We design, develop, operate and support customized software and hardware for the gaming industry and provide innovative technology and services to state and state licensed lottery and gaming organizations worldwide. Since our establishment more than 20 years ago, we have developed innovative technological and operating know-how and experience, which are central to maintaining our existing customer relationships as well as winning new contracts. Our long-standing relationships with our customers give us valuable insight into their strategic and other business needs. We operate a diversified and stable portfolio in 47 jurisdictions worldwide. Our business activities range from the provision of customized gaming platforms to full management of end-to-end gaming operations either for our own or other licensed operations, depending upon the market in which we operate. In the twelve months period ended June 30, 2019, we had revenue of €753,4 million and EBITDA of €106,6 million on continuing basis for entities that we consolidate, though we have minority ownership in some of such subsidiaries. In addition, in the twelve months ended June 30, 2019, our revenue from Turkey, Greece, Rest of Europe, the Americas and the Rest of the World represented 6,4%, 1,7%, 59,1%, 25,0% and 7,8% of total revenue, respectively.

Results of Operations of the INTRALOT Group

Comparison of the six months period ended June 30, 2018 with the six months period ended June 30, 2019

Overview

Income Statement Information (€ in millions) (audited)	six months ended June 30,		% change
	2018	2019	
Revenue	409,1	378,1	-7,6%
Less: Cost of sales	-318,6	-301,8	-5,3%
Gross profit	90,5	76,3	-15,7%
Other operating income	7,1	9,9	39,4%
Selling expenses	-17,7	-21,2	19,8%
Administrative expenses	-35,1	-40,0	14,0%
Research and development expenses	-2,9	-2,2	-24,1%
Other operating expenses	-3,5	-4,9	40,0%
EBIT	38,4	17,9	-53,4%
EBITDA	69,8	58,7	-15,9%
Income/(expenses) from participations and investments	2,8	2,8	-
Gain/(loss) from assets disposal, impairment and write-off	-0,2	-3,7	n/a
Interest and similar expenses	-25,3	-26,8	5,9%
Interest and related income	3,3	3,5	6,1%
Exchange differences	4,3	4,4	2,3%
Profit/(loss) equity method consolidation	0,0	3,5	n/a
Gain/(loss) on net monetary position	0,0	0,4	n/a
Operating profit/(loss) before tax	23,3	2,0	-91,4%
Less: taxes	-10,6	-12,1	14,2%
Net profit/(loss) from continuing operations (a)	12,7	-10,1	n/a
Net Profit / (loss) from Discontinued Operations (b) ¹	4,2	5,3	26,2%

Net Profit /(Loss) after taxes (Continuing and Discontinued Operations) (a) + (b)	16,9	-4,8	n/a
Attributable to:			
Equity holders of parent			
-Profit/(loss) from continuing operations	-4,1	-27,3	n/a
-Profit/(loss) from discontinued operations ¹	1,0	5,3	n/a
	-3,1	-22,0	n/a
Non-Controlling Interest			
-Profit/(loss) from continuing operations	16,8	17,2	2,4%
-Profit/(loss) from discontinued operations ¹	3,2	0,0	n/a
	20,0	17,2	-14,0%
¹ The activities of Group subsidiaries Azerinteltek AS (Azerbaijan) and Totolotek SA (Poland) are presented as discontinued operations pursuant to IFRS 5.			
² Group's 2018 comparative figures of "Sale Proceeds", "Cost of Sales", "Gross Profit / (Loss)" and "Selling Expenses" are reclassified pursuant to IFRS 15.			

Sales Overview

Total revenue decreased by €31,0 million, or 7,6%, from €409,1 million in the six months period ended June 30, 2018 to €378,1 million in the six months period ended June 30, 2019. This decrease was mainly driven by decreased revenue in licensed operations and management contracts segments.

Revenue by Business Activity

The following table sets forth our revenue for each business activity for the six months period ended June 30, 2019 and 2018.

Revenue by Business Activity (€ in millions) (audited)	six months ended June 30,		% change
	2018	2019	
Licensed operations	255,1	229,6	-10,0%
Management contracts	48,1	44,0	-8,5%
Technology and support services	105,9	104,5	-1,3%
Total	409,1	378,1	-7,6%

Revenue in our licensed operations activity line decreased by €25,5 million, or 10,0%, from €255,1 million in the six months period ended June 30, 2018 to €229,6 million in the six months period ended June 30, 2019. The decrease is attributed to **Bulgaria** (€-17,8 million), driven mainly by Sports Betting performance as a result of a conservative payout strategy, while Numerical and Racing performance were on par with last year, and **Argentina** with lower recorded revenues, in Euro terms, by €8,7 million, as a result of the macro environment in the country, and more specifically the adverse FX movement (application of hyper-inflationary economy reporting standard¹).

Revenue in our management contracts activity line decreased by €4,1 million, or 8,5%, from €48,1 million in the six months period ended June 30, 2018 to €44,0 million in the six months period ended June 30, 2019. The variance is mainly driven by the deficit, in Euro terms, from our **Turkish** operations (€-1,6m), while in local currency, 1H19 revenue showcased a c.+21,9% increase attributed both to the growth of the Sport Betting Market year over year (c.+15,0% in local currency) and the steady shift towards Online Sports Betting (c.65,0% sales mix participation vs. c.61,0% a year ago). Nevertheless, the benefit of the Sports Betting market expansion and mix change has been fully counterbalanced by the devaluation of the local currency (c.28,2% Euro appreciation versus a year ago – in YTD average terms). The deficit was further increased by our discontinued contract in **Russia** (€-1,0 million), and by **Morocco's** performance (€-1,5 million), which was mainly impacted by the decreased Numerical sales following the discontinuation of the contract with one of the two lotteries (SGLN), only partially mitigated by a modest growth in Sports Betting revenue and the top line boost through the successful introduction of virtual football.

¹ Argentina 2019 figures have been restated based on IAS 29 (Financial Reporting in Hyperinflationary Economies) so as to reflect current purchasing power. LY figures have not been restated based on IAS 21 (The Effects of Changes in Foreign Exchange Rates). For further information, you may refer to the Interim Financial Report for the period ended 30 June 2019.

Revenue in our technology and support services line decreased by €1,4 million, or 1,3%, from €105,9 million in the six months period ended June 30, 2018 to €104,5 million in the six months period ended June 30, 2019. This decrease was mainly due to **Greece** (€-10,9 million) primarily driven by the transition to the new OPAP contract, after July '18, that has a smaller contract value, due to its limited scope (vs. the previous contract), specifically in the field of numerical games, **Argentina's** lower recorded sales in Euro terms (€-3,1 million) as a result of the macro environment in the country (application of hyper-inflationary economy reporting standard)², partially offset by our **US** operations' increased revenue (€+11,2 million), which was mainly driven by the contribution of our new contract in Illinois (mid-February launch), and of a Powerball jackpot occurrence in 1Q19, fully absorbing the impact of the South Carolina contract discontinuation, and last year's one-off equipment sale in Massachusetts (2Q18). Performance has also been boosted by a favorable USD movement (c.6,7% Euro depreciation versus a year ago — in YTD average terms). Additional improvement came from **Netherlands'** top line (€+1,5m) driven by improved Sports Betting performance, as well as **Chile's** better performance (€+1,1 million) largely as a result of a significant Lotto jackpot in 1Q19.

Gross Gaming Revenue (GGR) by Business Activity

The following table sets forth our gross gaming revenue for each business activity for the six months period ended June 30, 2019 and 2018.

GGR by Business Activity (€ in millions) (audited)	six months ended June 30,		% change
	2018	2019	
Licensed operations	72,4	69,8	-3,6%
Management contracts	48,0	44,0	-8,3%
Technology and support services	105,9	104,5	-1,3%
Total	226,3	218,3	-3,5%

Gross Gaming Revenue (GGR) from continuing operations decreased by 3,5% (€-8,0 million to €218,3 million) year over year driven by the drop in the non-payout related GGR (€-5,7m vs. 1H18), following the top line performance of our Technology & Management contracts, and the decrease in our payout related GGR (-3,4% y-o-y or €-2,3m), following the lower top line performance of our licensed operations (-10,0% y-o-y on wagers³), while being significantly offset by the decreased YTD average Payout. 1H19 Average Payout Ratio⁴ was down by 2.1pps vs. LY (69.9% vs. 72.0%), primarily due to Bulgaria and Argentina (payout and wagers driven for both countries), in part offset by Malta's contribution (payout driven).

Gross Profit Margin

The Gross profit margin in the six months period ended June 30, 2019 was 20,2%, from 22,1% in the six months period ended June 30, 2018, negatively affected mainly by the worsening margin of the B2B/ B2G contracts compared to the same period a year ago. Overall, Gross Profit decreased by 15,7% (or €-14,2 million) compared to the 1H18 levels.

Other Operating Income

Other operating income increased by €2,8 million, or 39,4%, from €7,1 million in the six months period ended June 30, 2018 to €9,9 million in the six months period ended June 30, 2019. The major driver of this increase was the higher equipment lease income in USA.

² Argentina 2019 figures have been restated based on IAS 29 (Financial Reporting in Hyperinflationary Economies) so as to reflect current purchasing power. LY figures have not been restated based on IAS 21 (The Effects of Changes in Foreign Exchange Rates). For further information, you may refer to the Interim Financial Report for the period ended 30 June 2019.

³ Licensed Operations Revenue include also a small portion of non-Payout related revenue, i.e. value-added services, which totaled €1.5m and €1.8m for 1H19 and 1H18 respectively.

⁴ Payout ratio calculation excludes the IFRS 15 impact for payments to customers.

Selling Expenses

Selling expenses increased by €3,5 million, or 19,8%, from €17,7 million in the six months period ended June 30, 2018 to €21,2 million in the six months period ended June 30, 2019. This increase was primarily due to higher training costs of the retailers' network for the roll out of the Illinois contract in USA, as well as higher advertising costs in Turkey.

Administrative Expenses

Administrative expenses increased by €4,9 million, or 14,0%, from €35,1 million in the six months period ended June 30, 2018 to €40,0 million in the six months period ended June 30, 2019. This increase was primarily due to higher costs in USA because of the Illinois contract launch.

Research and Development Expenses

Research and development expenses decreased by 0,7 million or 24,1%, from €2,9 million in the six months period ended June 30, 2018 to €2,2 million in the six months period ended June 30, 2019.

Other Operating Expenses

Other operating expenses increased by 1,4 million, or 40,0%, from €3,5 million in the six months period ended June 30, 2018 to €4,9 million in the six months period ended June 30, 2019. This increase was mainly due to higher penalties in Morocco in 2019.

EBITDA

As a result of the above and the FX loss (€8,1 million⁵) from translation to EUR, EBITDA decreased by €11,1 million, or 15,9%, from €69,8 million in the six months period ended June 30, 2018 to €58,7 million in the six months period ended June 30, 2019 while EBITDA margin decreased from 17,1% in the six months period ended June 30, 2018 to 15,5% in the six months period ended June 30, 2019, mainly impacted by the worsening margins of the B2B/ B2G segment driven by OPAP's new contract scope and the refocus of HQ resources, offset in part by the Illinois contract start.

Income / (expenses) from participations and investments

Income / (expenses) on participations and investments remained relatively unchanged in the six months period ended June 30, 2019.

Gain/(loss) from assets disposal, impairment and write-off

Gain/(loss) from assets disposal, impairment and write-off deteriorated by €3,5 million, from loss of €0,2 million in the six months period ended June 30, 2018 to loss of €3,7 million in the six months period ended June 30, 2019. This deterioration was primarily due to higher assets impairment losses in 2019, mainly because of the goodwill impairment provision (€3,0 million) regarding Inteltek (Turkey).

Interest and Similar Expenses

Interest and similar expenses increased by €1,5 million, or 5,9%, from €25,3 million in the six months period ended June 30, 2018 to €26,8 million in the six months period ended June 30, 2019. This increase was primarily due to the first time application in 2019 of IFRS 16 accounting for lease agreements.

Interest and Related Income

Interest and related income increased by €0,2 million, or 6,1% from €3,3 million in the six months period ended June 30, 2018 to €3,5 million in the six months period ended June 30, 2019, primarily due to higher interest income on bank deposits and debtors in 2019.

⁵ No CPI adjustment y-o-y

Profit/(loss) from equity method consolidation

In the six months period ended June 30, 2019 we had a net profit from equity method consolidation of €3,5 million, compared to €0,0 million in the six months period ended June 30, 2018, mainly derived from of our associate companies in Italy, Peru and Asia.

Operating Profit before Tax

As a result of the above and due to exchange differences from a gain of €23,3 million in the six months period ended June 30, 2018 to a gain of €2,0 million in the six months period ended June 30, 2019 and increased depreciation and amortization by €9,4 million, operating profit before tax decreased by €21,3 million from a profit of €23,3 million in the six months period ended June 30, 2018 to a profit of €2,0 million in the six months period ended June 30, 2019.

Taxes

Taxes increased by €1,5 million, or 14,2%, from €10,6 million in the six months period ended June 30, 2018 to €12,1 million in the six months period ended June 30, 2019. This increase was primarily due to the higher taxable 2019 profits in various jurisdictions.

Net Profit/(Loss) from Continuing Operations (a)

As a result of the above, net profit/(loss) from continuing operations decreased by €22,8 million, from a profit of €12,7 million in the six months period ended June 30, 2018 to a loss of €10,1 million in the six months period ended June 30, 2019.

Net Profit/(Loss) from Discontinued Operations (b)

Net profit/(loss) from discontinued operations in Azerinteltek AS (Azerbaijan) and Totolotek SA (Poland) increased by €1,1 million, from a profit of €4,2 million in the six months period ended June 30, 2018 to a profit of €5,3 million in the six months period ended June 30, 2019.

Analysis of discontinued operations:

A) Azerbaijan

The management of the subsidiary Inteltek Internet AS (45%), parent of Azerinteltek AS, decided in mid-February 2018 to investigate the possibility of selling its 51% stake in Azerinteltek AS. At the end of October 2018, Inteltek Internet AS's management decided to sell 51% of Azerinteltek AS shares (nominal value AZN51.000) to Baltech Investment LLC, which owns 24,5% of Azerinteltek AS's share capital. On 15/11/2018 the final Share Purchase Agreement (SPA) was signed for a total consideration of approximately €19,5 million. The transfer of these shares was completed at the end of 2018.

Below are presented the results of discontinued operations of the Group in Azerbaijan for the period 1/1-30/6/2018 (in 2018 it was consolidated with the full consolidation method until 31/12/2018):

	1/1-30/6/2018
Sale proceeds	82,2
EBITDA	10,7
Profit/(loss) after tax	5,6
Gain/(loss) from disposal of discontinued operations	0,0
Corresponding tax	0,0
Profit/(loss) after tax from discontinued operations	5,6
Attributable to:	
Equity holders of parent	2,4
Non-Controlling Interest	3,2

B) Poland

On March 26, 2019 INTRALOT Group announced that it has reached an agreement with Merkur Sportwetten GmbH, a

subsidiary of the Gauselmann Group based in Espelkamp, Germany to take over the renowned sports betting company Totolotek SA – an INTRALOT subsidiary in Poland. The share purchase agreement has already been concluded and both parties are now awaiting merger clearance. With this acquisition, the German company will enter the Polish market and thus expand its presence in Europe. Soon Polish sports betting fans will be able to place their bets under the sign of the well-known MERKUR sun: Merkur Sportwetten GmbH. Totolotek has been firmly established in the Polish sports betting market for over 27 years and is one of the top three omnichannel betting companies in Poland. It markets its wide range of sports betting products through stationary trade at over 260 distribution points as well as online via its website and mobile app. Totolotek currently has 560 employees. Since 31/3/2019 the Group's above activities in Poland were classified as assets held for sale and discontinued operations pursuant to IFRS 5. The transfer of Totolotek SA shares was completed at the end of April 2019 and the Group consolidated it by 30/4/2019. The final consideration for the disposal of Totolotek SA amounted to approximately €8,0 million, including the contingent consideration, in case of meeting certain terms and requirements within 2 years, amounting to approximately €1,8 million on a discounted basis (€2,0 million in future value). From the above consideration amount approximately €5,5 million was paid in the first six-months of 2019 and amount approximately €0,8 million in July 2019.

Below are presented the results of discontinued operations of the Group in Poland (Totolotek SA) for the period 1/1-30/4/2019 (in 2019 it was consolidated with the full consolidation method until 30/4/2019) and for 1/1-30/6/2018:

	1/1-30/6/2018	1/1-30/4/2019
Sale proceeds	43,9	28,6
EBITDA	-0,4	-1,8
Profit/(loss) after tax	-1,4	-2,1
Gain/(loss) from disposal of discontinued operations	0,0	7,4
Corresponding tax	0,0	0,0
Profit/(loss) after tax from discontinued operations	-1,4	5,3
Attributable to:		
Equity holders of parent	-1,4	5,3
Non-Controlling Interest	0,0	0,0

Net Profit/(Loss) from Continuing and Discontinued Operations (a) + (b)

As a result of the above, net income from total operations (continuing and discontinued) decreased by €21,7 million, from a profit of €16,9 million in the six months period ended June 30, 2018 to a loss of €4,8 million in the six months period ended June 30, 2019.

Net Income Attributable to Owners of the Parent

After deducting non-controlling interests, total operations net loss attributable to the owners of the parent decreased by €18,9 million, from a loss of €3,1 million in the six months period ended June 30, 2018 to a loss of €22,0 million in the six months period ended June 30, 2019.

Net loss from continuing operations attributable to the owners of the parent decreased by €2,8 million, from a profit of €20,0 million in the six months period ended June 30, 2018 to a profit of €17,2 million in the six months period ended June 30, 2019.

Net Cash Flows from total operations (continuing and discontinued)

Net Cash from Operating Activities

Net cash from operating activities comprises net profit before tax adjusted for working capital, cash taxes as well as certain non-cash items such as provisions and depreciation.

Cash inflows from operating activities increased by €12,3 million, or 33,5%, from €36,7 million in the six months period ended June 30, 2018 to €49,0 million in the six months period ended June 30, 2019. This increase was primarily driven by the following:

- profit before taxation from total operations (continuing and discontinued) decreased by €25,2 million, or 77,5%, from €32,5 million in the six months period ended June 30, 2018 to €7,3 million in the six months

period ended June 30, 2019, mainly due to the decrease by €3,9 million of profit before taxation from discontinuing operations (profit 9,2 million in the six months period 2018 versus profit €5,3 million in the six months period 2019), as well as due to decrease by €21,3 million of profit before taxation from continued operations as described above;

- depreciation and amortization from total operations increased by 28,3% from €31,8 million in the three months period ended June 30, 2018 to €40,8 million in the six months period ended June 30, 2019, due to increased capital expenditure during the last two years, as well as the IFRS 16 first time application;
- the effect of provisions on cash flow was positive €0,9 million in the six months period ended June 30, 2018 and positive €4,9 million in the six months period ended June 30, 2019, mainly due to 2019 impairment provision of goodwill in subsidiary Inteltek A.S of €3,0 million following the award of the competition, that completed in the first quarter of 2019, to another bidder.
- the effect of results from investing activities on cash flow was negative €6,1 million in the six months period ended June 30, 2018 and negative €17,9 million in the six months period ended June 30, 2019, mainly due to the gain (€6,8 million) from discontinued operations (Totolotek) disposal in 2019, higher (€3,5 million y-o-y) net profit from associates, as well as higher (€1,4 million y-o-y) net FX gain in the six months period 2019, partially set-off by lower €0,5 million dividend income in the six months period 2019;
- Net interest results was higher by €1,4 million in the six months period ended June 2019 (23,4 million), mainly due to the first application of IFRS 16.
- changes in our working capital, which led to a cash outflow of €5,6 million in the six months period ended June 30, 2019, compared with a cash outflow of €30,5 million in the six months period ended June 30, 2018;
 - In particular, there was a decrease of €1,1 million in inventories in the six months period ended June 30, 2019, compared to an increase of €11,5 million in the six months period ended June 30, 2018, mainly due to the roll out of new the projects under construction in America segment in 2019.
 - also, there was a decrease of €3,2 million in receivables in the six months period ended June 30, 2019, compared to an increase of €0,9 million in the six months period ended June 30, 2018, mainly due to the timing of revenue receipts in various projects.
 - also, there was a decrease of €9,9 million in payables towards our suppliers in the six months period ended June 30, 2019 compared to a decrease of €18,1 million in the six months period ended June 30, 2018, mainly due to the timing of suppliers payments in various projects; and
- income tax paid decreased from €13,9 million in the six months period ended June 30, 2018 to €3,5 million in the six months period ended June 30, 2019, mainly due to the positive effect of discontinued operations in Azerbaijan, as well as timing effect of prepaid taxes mechanism in EU.

On a pro-forma basis, i.e., excluding the operating cash-flow contribution of our discontinued operations in Azerbaijan, and Poland, there is an increase of €19,8m in Cash inflows from operating activities (€50,3m in 6M19 vs. €30,5 in 6M18 pro-forma).

Net Cash from Investing Activities

Cash flow from investing activities generally consists of cash outflows for investments in tangible and intangible assets as well as interest and dividends received.

In the six months period ended June 30, 2019, net cash outflows from investing activities was €13,1 million, which was a decrease of €22,0 million, or 62,7%, from outflows of €35,1 million in the six months period ended June 30, 2018. This decrease is mainly attributable to higher net inflow of €10,9 million for (Purchases)/Sales of subsidiaries, associates, joint ventures and other investments in the six months period ended June 30, 2019 (mainly due to the net inflow of €4,3 million from Totolotek disposal and €2.3 million from Nanum JV share capital return), lower outflow of €10,7 million in 2019 for net capital expenditure, lower inflow of €1,1 million in 2019 for interest received from bank deposits and debtors, and higher inflow of €1,5 million in 2019 for dividends received.

Our capital expenditure in the six months period ended June 30, 2019 reached €31,8 million while in the six months period ended June 30, 2018 reached €42,7 million. Major capital expenditure items in the six months period ended June 30, 2019 include investments in R&D of €6,3 million, investments in our business in USA €19,6 million mainly towards the Illinois new contract, Ohio and Arkansas contracts' renewals.

Maintenance capital expenditure during the six months period ended period June 30, 2019 was €5,3 million in comparison to €11,3 million in the six months period ended June 30, 2018 (excluding discontinued operations in Azerbaijan and Totolotek).

Net Cash from Financing Activities

Net cash from financing activities comprises net cash proceeds from financing arrangements as well as payment of cash interest and the payment of dividends to our shareholders or to minority interests.

In the six months period ended June 30, 2019, net cash outflows from financing activities was €69,7 million, compared to net cash outflows of €42,5 million in the six months period ended June 30, 2018. This increase of net cash outflows from financing activities consisted of €28,5 million outflow in net cash flows from financing arrangements (mainly due to the net outflow of €30,0 million of Intralot Finance UK Ltd syndicated/term loans because of the €15,0 million drawdown in 1H18 vs the repayment of €15,0 million in 1H19, the net inflow of €5,0 million due to the Bonds repurchases in 1H18, the net outflow of €3,8 million of local facilities and leasing arrangements mainly in USA and Poland), lower interest payments by €1,0 million in the six months period ended 2019 and higher dividends distribution in the six months period ended June 30, 2019 to minority interests amounting to €5,2 million, and the outflow of €5,5 million in the six months period ended June 30, 2018 for treasury share repurchases.

Cash & Cash Equivalents

The following table sets forth our Cash & Cash Equivalents as of June 30, 2019 and December 31, 2018.

Cash & Cash Equivalents (€ in millions)	December 31, 2018	June 30, 2019	% change
Partnerships ¹	77,8	48,4	-37,8%
All other Operating Entities (with revenue contracts) & HQ	84,7	80,3	-5,2%
Total	162,5	128,7	-20,8%

¹ As Partnerships we define our Operations in Turkey (Inteltek & Bilyoner), Bulgaria (Eurofootball Group & Eurobet Group), and Argentina

Cash and cash equivalents at the end of the 2Q19 period decreased by €33,8 million vs. FY18. Of the Cash & Cash Equivalents at the end of June 30, 2019, €48,4 million are located in our partnerships, and the rest across all other Operating entities (with revenue contracts) and HQ (€80,3 million), with an amount between €25,0 million and €30,0 million allotted as Working Capital in the operating entities (with revenue contracts).

Proportionate & Pro Forma Results of Operations of the INTRALOT Group

Proportionate Financial Metrics

Pro-Forma comparison of selected Proportionate Financial Metrics for the six months period ended June 30, 2018 with the six months period ended June 30, 2019

Proportionate Financial Metrics ¹ – Pro Forma (€ in millions)	six months ended June 30,		% change
	2018	2019	
Proportionate Revenue	270,7	255,4	-5,6%
Proportionate GGR	171,5	167,2	-2,5%
Proportionate EBITDA	48,8	38,7	-20,7%
Adjusted EBITDA ²	61,5	60,4	-1,8%
	December 31, 2018	June 30, 2019	
Proportionate Gross Debt ³	775,6	779,2	-
Proportionate Cash & Cash Equivalents ³	115,6	99,8	-

¹ The activities of Group subsidiaries Azerinteltek AS (Azerbaijan) and Totolotek S.A. (Poland) are presented as discontinued operations pursuant to IFRS 5.

² Calculated as Proportionate EBITDA of fully consolidated entities including EBITDA from equity investments in Italy, Peru, Greece and Taiwan

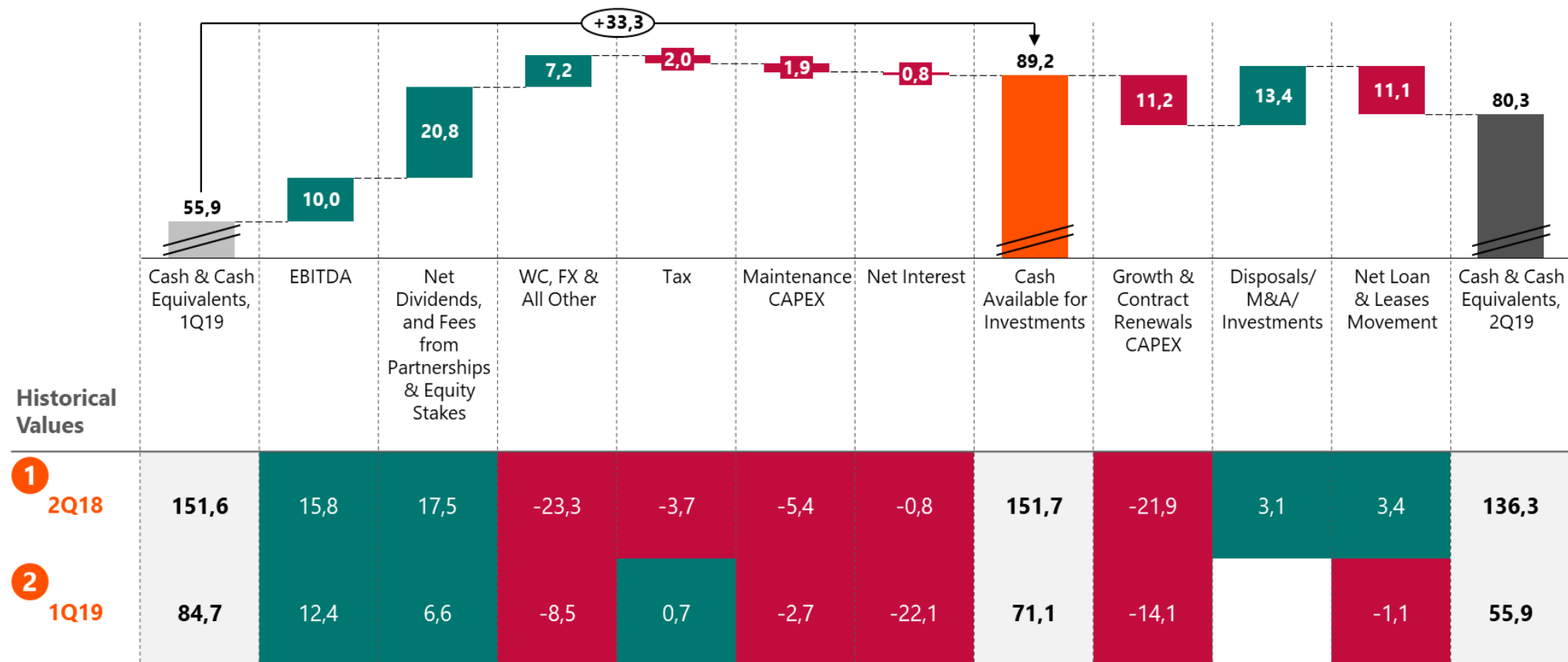
³ 31/12/2018 figures have been adjusted to exclude balances of Group discontinued operations in Totolotek S.A. (Poland).

Pro-Forma Cash Flow – Shareholders of the Parent View (1/2)

The following chart portrays the Shareholders of the Parent View of the Cash Flow Movement (Pro-Forma) for the three-month period ended June 30, 2019, as well as the historical values of 2Q18 and 1Q19.

Pro-Forma Cash Flow – Shareholders of the Parent View, 2Q19

€m



The main variance (YoY and QoQ) drivers are portrayed in the table below

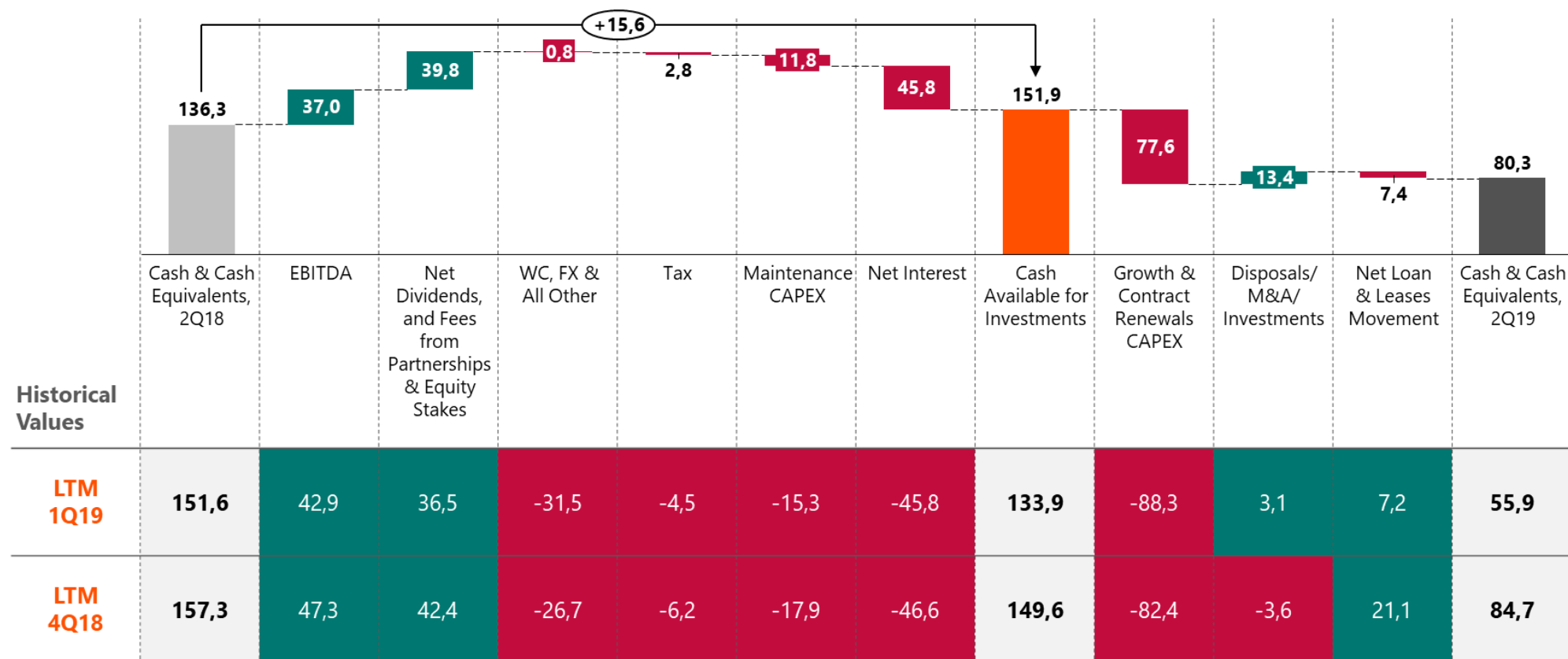
Shareholders of the Parent View	YoY Variances Explained 1	QoQ Variances Explained 2
EBITDA	<ul style="list-style-type: none"> Illinois contract start in 1Q19 (mid-February) and the improved performance of our operations in Netherlands, did not manage to absorb OPAP's new contract scope and Morocco's SGLN contract discontinuation and FY18 minimum state guarantee settlement (provisions for CY penalties at similar levels vs. LY) 	<ul style="list-style-type: none"> The contribution from Illinois project start, was fully offset by Morocco's FY18 minimum state guarantee settlement and provisions for 2019 penalties
Net Dividends, and Fees from Partnerships	<ul style="list-style-type: none"> Positive variance following Inteltek's dividend timing, the increased dividend from our investment in Peru, coupled with a dividend income received from Nanum (Korean JV) 	<ul style="list-style-type: none"> Positive variance mainly driven by our Turkish operations (timing), coupled with the dividend income from Gamenet, Maltco's dividend outflow to the partner positive timing (distribution occurred in 1Q19), a tax return (regarding Maltco's dividend distribution), and the dividends from our investments in Hellenic Lotteries and Peru
WC, FX & All Other	<ul style="list-style-type: none"> Favorable WC variance driven by the impact of the long due interest-bearing liability repayment occurred in 2Q18, the receipts normalization in Morocco, and an advance payment received for our project in Netherlands Treasury shares purchases at €5.5m in 2Q18 vs. none in 2Q19 Adverse FX variance vs. a year ago 	<ul style="list-style-type: none"> QoQ WC improvement mainly driven by the receipts normalization in Morocco, the reduced inventory purchases payments needs, and the advance for our project in Netherlands Adverse FX impact QoQ
Tax	<ul style="list-style-type: none"> Positive Tax variance, following a tax return regarding a dividend income, which has begun to normalize within the year 	<ul style="list-style-type: none"> Gradual normalization of the tax refund impact related to a dividend income
Maintenance CAPEX	<ul style="list-style-type: none"> Reduced Maintenance CAPEX needs vs. a year ago (in part due to timing) 	<ul style="list-style-type: none"> Maintenance CAPEX outflows timing
Net Interest	<ul style="list-style-type: none"> Net Interest at similar levels vs. 2Q18 	<ul style="list-style-type: none"> Lower interest due to coupon payments timing (2 coupon payments in 1Q19 vs. none in 2Q19)
Growth & Contract Renewals CAPEX	<ul style="list-style-type: none"> Favorable variance (vs. 2Q18) driven by the decreased US investments outflows vs. a year ago (mainly towards Illinois, and Ohio), and the last instalment towards AMELCO software occurred in 2Q18 	<ul style="list-style-type: none"> Decreasing CAPEX needs in 2Q19 following mainly the lower leftover outflows for Illinois and Ohio
Disposals/ M&A/ Investments	<ul style="list-style-type: none"> Current period figure includes the received PP from Azerbaijan operation sale, Polish operation sale (net impact), and Nanum JV share capital return. Prior period: share capital return from Hellenic Lotteries 	<ul style="list-style-type: none"> No Disposals/M&A activity in 1Q19. Current period impact as per y-o-y variance
Net Loan & Leases Movement	<ul style="list-style-type: none"> Adverse variance driven by a net loan/leases repayment from our US operations, and the remaining Nomura Loan balance repayment, in part offset by the bond buyback in 2Q18 (€5.0m) 	<ul style="list-style-type: none"> Net loan/ leases movement driven mainly by a net loan/ lease repayment from our US operations vs. 1Q19

Pro-Forma Cash Flow – Shareholders of the Parent View (2/2)

The following chart portrays the Shareholders of the Parent View of the Cash Flow Movement (Pro-Forma) for the last twelve months ended June 30, 2019, as well as the historical values of LTM 1Q19 and LTM 4Q18.

Pro-Forma Cash Flow – Shareholders of the Parent View, LTM 2Q19










€m



Major Contracts Overview & Update¹

Overview & LTM Contribution

Selected Entities/ Projects contribution in the twelve months ended June 30, 2019 after Intragroup eliminations.

Entity/ Project/ Description	Partnership	Contract type	Revenue Contribution	GGR Contribution	GP Contribution ²	EBITDA Contribution ²	Contract Expiry (w/o Renewals) ⁶
 13 Technology Contracts with State Lotteries³	DC only	Technology	14%	24%	11%	31%	2030
 12 Technology Contracts with State Lotteries and 1 Licensed Operation	Yes	Technology/ Licensed Operations	6%	7%	7%	9%	2024
 2 VLT Monitoring Contracts and 1 Technology Contract⁴		Technology	3%	5%	13%	13%	2027
 Inteltek	Yes	Management Contracts	4%	7%	16%	17%	August 2019
 Bilyoner	Yes	Management Contracts	4%	6%	16%	11%	2019 - Renewable at the discretion of the Administration
 Intralot Maroc⁵		Management Contracts	3%	6%	16%	3%	2027
 Eurofootball Group	Yes	Licensed Operations	33%	14%	20%	20%	Open Market License
 Eurobet Group	Yes	Licensed Operations	8%	4%	6%	6%	Open Market License
 Maltco		Licensed Operations	13%	9%	7%	11%	2022
Subtotal (% of LTM 2Q19)			88%	82%	112%	121%	
LTM 2Q19 (in million €)			753.4	426.9	143.8	106.6	

¹ OPAP and HL contracts have been excluded from the summary of major contracts presented above given their immaterial levels on Group totals

² Management estimation incorporating direct expenses and apportionment of indirect expenses related to the project/country

³ USA figures include also the Philippines project contribution

⁴ New Zealand Monitoring ends in 2022 while that in Victoria (Australia) ends in 2027; the Lottery West contract ends in 2021 (without considering extension options)

⁵ MDJS contract renewed up to December 2027 (without considering extension option). Contract with SGLN expired in December 2018

⁶ If multiple contracts exist, the one with the longest maturity is displayed (without considering extension options)

Headquarters in Greece

Cost & Effort Allocation

In Greece, we provide technology support and support services for the operation of private gaming and the lottery through INTRALOT S.A., our parent company. Originally incorporated in Athens in 1992, we won our first domestic contract in 1993. We currently operate two contracts in Greece.

As the center of our Global operations, Greece is also home to our betting-trading center that controls our global fixed-odds betting activity, and significant research and development programs (Technology Hub), as well as our corporate headquarters which supports the wider INTRALOT ecosystem, employing approx. 720 employees at the end of June 30, 2019. As such, INTRALOT S.A. expenses serve the different projects, including among others the Greek projects, but the majority of the effort is distributed towards servicing and supporting the pipeline of won and upcoming contracts, as well as supporting INTRALOT's subsidiaries and R&D efforts.